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ANNUAL  
REPORT





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# BOARD OF TRUSTEES AND SENIOR STAFF

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*From left to right:*

Bottom Row: Meir Buzaglo, David E. Tadmor, George Rohr, Ruth R. Wisse, Mem Bernstein, Arthur W. Fried, Lauren K. Merkin, Avital Darmon, Alan Feld, Lief D. Rosenblatt

Middle Row: Joel Einleger, Sarah Kass, Rachel Mohl Abrahams, Yossi Prager, Eli Silver, Dani Danieli, Karen Weiss

Top Row: Leah Nadich Meir, Galli Aizenman, Azriel Novick, Miriam K. Warshaviak, David Rozenson, Deena K. Fuchs, Eli Kannai, Marvin Schick, Evan David Feinsilver

Not Shown: Michael S. Berger, Henry Taub

# OUR MISSION

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**A**VI CHAI is a private foundation established in 1984 which functions in the United States and in Israel. Eventually AVI CHAI intends to function in all regions with major Jewish populations.

Whereas we are committed to the perpetuation of the Jewish people, Judaism, and the centrality of the State of Israel to the Jewish people, the objectives of AVI CHAI are simply stated:

- To encourage those of the Jewish faith towards greater commitment to Jewish observance and lifestyle by increasing their understanding, appreciation and practice of Jewish traditions, customs and laws.
- To encourage mutual understanding and sensitivity among Jews of different religious backgrounds and commitments to observance.

These objectives are rooted in the two most sacred of Biblical covenants: as to the first objective, God's covenant with Israel through Moses; as to the second objective, God's covenant with Abraham.

AVI CHAI adheres to the philosophy of Rav Avraham Yitzhak HaCohen Kook *zt"l*, Chief Rabbi of Israel from 1921-1935, in interpreting these covenants and in drawing guidance concerning criteria for projects designed to further AVI CHAI's objectives.

God's covenant through Moses was with a nation, the expression of which was a communal commitment to commandments, to the performance of 613 mitzvot. Rav Kook says that this Sinai covenant is an aspect of free will. The observance of the commandments involves a voluntary decision of adherence.

The covenant with Abraham is a covenant based on a family, a tribe, an ethnic identity and legacy. Abraham was the originator of that family, the patriarch. Rav Kook says that anyone who is Jewish and feels linked to the Jewish people through a common fate is included. That is enough to qualify for the ethnic solidarity which is encompassed by the covenant with Abraham.

With the foregoing as background, AVI CHAI has adopted the following guidelines for its own operations:

*Priority will be given to projects which further both objectives. In no case will a project be funded which furthers one objective at the expense of another.*

*AVI CHAI will work within the full spectrum of the Jewish people in the interest of furthering its dual objectives.*

*Support will only be given to programs or institutions which express a positive attitude towards the State of Israel and which do not reject the value of secular education.*

*The Foundation will only sponsor projects which rely on teaching and enlightenment.*

*Funding will be provided mainly to innovative programs which AVI CHAI develops itself or in concert with others.*

*The Foundation will not fund deficits nor will it fund capital projects except through loans to Jewish day schools and Jewish summer camps.*

*Grant requests will only be considered in response to a proposal submitted at our initiative.*

*Allocations will be made as grants which conform with the guidelines for tax-exemption under the U.S. Internal Revenue Code.*



## CHAIRMAN'S MESSAGE

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My AVI CHAI colleagues have persuaded me that an on-line report, posted on our website, is more than sufficient every second year, so we are returning to the 2004 format of an electronic communication only. I want to share with you several developments that animated the foundation's activities in 2006.

In the waning days of December, the foundation offices were relocated to the top floor of a new building in Jerusalem that we call Beit AVI CHAI. Our late friend, benefactor and colleague, Zalman C. Bernstein, gave but one restricted grant to our foundation, and it required us to build in Jerusalem "a conference center and office complex in order to further our mission in a world class environment." We completed our responsibilities with respect to that grant in 2006, and I will report to you in our next annual report on how the building is being employed to further the foundation's dual goals as outlined below:

### *Beit AVI CHAI*

- To encourage those of the Jewish faith towards greater commitment to Jewish observance and lifestyle by increasing their understanding, appreciation and practice of Jewish traditions, customs and laws.
- To encourage mutual understanding and sensitivity among Jews of different religious backgrounds and commitments to observance.

In the autumn of 2006, Prof. Avigdor Shinan asked to be relieved of his overall management responsibilities for Beit AVI CHAI to enable him to devote the vast bulk of his considerable energies and intellect to research and teaching. He remains an involved partner and advisor to both AVI CHAI and Beit AVI CHAI, a position which we hope will continue for many years.

## *A World Class Environment*

Prof. Shinan's departure from his management role left us with the opportunity to promote our long serving Deputy Executive Director, Mr. Dani Danieli, to the post of Director of Beit AVI CHAI. Following a short period of adjustment, he marshaled his talent and drive to assemble a first rate staff and, thereafter, began to plan for the 2007 programs. Next year, I will share with you what we believe is a most exciting start to Beit AVI CHAI's Jewish/Israeli/Hebrew cultural activities. As a "coming attraction," I can only say that the late Mr. Bernstein, as hypercritical as he could be, would not have been disappointed with the initial use to which we have put this "world class environment," elegantly designed by the 2007 Israeli Prize winning architect, Ada Karmi-Melamed. If you are in Jerusalem, it behooves you to find the time to visit the new building located at 44 King George Street. Mr. Bernstein never fully shared his vision with us for Beit AVI CHAI; however, he surely would not be complaining now.

For the past few years, philanthropic periodicals have been highlighting the importance of creating strategic partnerships to strengthen the reach of foundations. For the most part, AVI CHAI has been a loner in its work. Yes, we have joined some of the grand coalitions like birthright, MASA, and PEJE, and have joined with others to develop the highly successful MATCH initiative that generates significant funding from new donors to day schools. But we have not encouraged partners to work regularly in parallel with us. That all changed in 2006 when our Trustee, George Rohr, introduced us to Mr. Stanley Chais. Mr. Chais, who has a long, distinguished record of more than twenty five years of innovative philanthropy inquired about whether we might entertain working with him on some of our projects

in the FSU. That request has grown into a most productive model partnership between the Chais Family Foundation and AVI CHAI, one that is nurtured by both sides with enormous credit going to AVI CHAI's executive in the FSU, David Rozenson, and to Mr. Stanley Chais as well. David and Stanley meet regularly to discuss projects and ideas on which we can collaborate. Project proposals and reports, in the same format, are presented both to the AVI CHAI Trustees and to the Chais Family Foundation. We believe that this joint effort represents a strong and viable model for philanthropic collaboration. It is the unusual partnership where both parties believe it to be an idyllic relationship. We take our hats off to David and Stanley for this landmark achievement.

*A Model  
Partnership*

We had a couple of failures in our grants program in 2006. We had expected that the Israel Highway Project, an internet based effort to reach high schoolers with current information about Israel, to take off. Well, it didn't. It just could not seem to hit the stride it needed in order to achieve a readership as large as had been hoped by AVI CHAI and the Conference of Presidents, the group that presented it to us. We will conclude our funding in the next few months. We chalked up another failure in the area of technology by being unable to create a robust educational website that was intended to include a number of relevant basic documents, along with appropriate introductions and pedagogic guides, relating to the pre-State Zionist movement and the State of Israel. We tried to coax along Prof. Ken Stein, who conceived the project, but it was not to be.

These failures in no way reduce our ardor to experiment with technological innovations to enhance teaching and learning. Mikranet ([www.mikranet.org.il](http://www.mikranet.org.il)) continues to gain adherents in Israel. Visitors are flocking to the Piyut website ([www.piyut.org.il](http://www.piyut.org.il)), and the on-line version of The Jewish Encyclopedia in Russian ([www.eleven.co.il](http://www.eleven.co.il)) is also gaining adherents. Eli Kannai, our chief educational technology officer, in partnership with Nina Butler, have been experimenting with a remote teacher program based in Israel, which enables students in small North American Jewish day schools to benefit from the pedagogy of master teachers on a variety of subjects. We are still in the pilot stage, but after ironing out some initial technological kinks, we are making considerable progress. We believe that video-stream teaching based on internet technology can also have beneficial effects on teaching and learning.

### *Our Chartered Course*

In prior years, I have spoken about the foundation's policy of spending down our capital by the beginning of 2020. In doing so, enhanced concentration on and commitment to our chartered vision in North America and Israel must be a prerequisite and guiding light. I am pleased to report that our directors, Eli Silver and Yossi Prager, along with the staff and Trustees, have remained within the disciplines of the fields in which we have elected to work — Jewish camping and day schools in North America, and Jewish studies in all its manifestations, along with reconciliation, in Israel. Only by virtue of remaining faithful to our chartered course can we be sure of the effectiveness of our philanthropy during this period of spending down.

Lief Rosenblatt and Michael Goldstein are making our efforts to spend down by 2020 a far more difficult task as they turned in yet another year of stellar performance — an increase of approximately 15% on our conservatively managed portfolio. We thank them for causing us to have to work harder.

Evaluation and assessment have become among the catch phrases and slogans of foundation life. However, I can tell you, in complete candor, that our two professionals in this field, Sarah Kass for North America who has increased her involvement with AVI CHAI in 2006, and Liora Pascal who joined us in Israel, have brought enhanced effectiveness and far greater discipline to our philanthropic endeavors. We tried to do things well before they joined us, but we do things much better now that their involvement has increased, thus enabling us to heighten our focus on our goals and measurements.

### *What Happens After AVI CHAI?*

I wish to share with you some comments on what our Trustees view as an innovative program that has at its core a twofold effort: to interest others in considering AVI CHAI's philanthropic priorities past the foundation's lifespan, as well as to expose them to the manner in which we conduct our philanthropic affairs. This program developed as we began to contemplate "what happens after AVI CHAI?" We believe that the various programs and projects in the areas where we work may be of interest to other philanthropists. For one thing, I am certain that the way we go about our business — our management structure, high level trustee involvement, and the remarkable qualities of our professional staff — represent an effective and additive philanthropic model worthy of replication. With these thoughts and concepts as background, our trustees adopted a proposal to invite potentially significant philanthropists to join our board for a period of two or three years in order to imbibe, perhaps digest, and consider for themselves some of the things we do and how we do it.

We were successful in attracting our first candidates, Alice Gottesman and Robert Gottesman, but we all had a great deal to learn about the experiment, and I believe we did. There is an expression in

Yiddish, “*shver tsu zayn a yid;*” (it’s hard to be a Jew). It is also difficult to be a first year AVI CHAI trustee. Lief Rosenblatt said it best at a recent meeting, “This is a tough organization to come into. That first year I was completely bewildered. I didn’t understand the projects, I didn’t see how it all fit together, I couldn’t keep one project straight from the next, and all the reading was daunting. It took a while.” We learned that, despite the best intentions, digesting AVI CHAI is not easy. However, we believe that there have been benefits derived both for our foundation and for those interested parties who are willing to join and observe our activities and operations. We learned one thing — that we can work with people who want to learn about AVI CHAI; but, in the words of both Lief Rosenblatt and George Rohr, we must extend to them “unconditional love,” which in these circumstances translates to understanding that even with the best of intentions, it is an overwhelming task to be on top of and fully comprehend the manifold activities, i.e. projects and programs of the foundation. Nevertheless, our new colleagues have expressed a desire to keep learning, to keep observing, and to consider what activities of AVI CHAI could be of philanthropic interest to them. Experiments often go in unintended and unforeseen directions. Our idea of a “two year trusteeship” seems to be morphing into the concept of “long term interested observers” of AVI CHAI from the inside. I am quite sure I will have more to say about this program in future years.

### *Two-Year Trustees*

In his recently published book, *The Foundation: A Great American Secret*, our friend Prof. Joel L. Fleishman, addresses the question, “Should foundations be permitted to exist in perpetuity?” Our

benefactor, the late Zalman C. Bernstein, provided his trustees with considerable latitude. He often spoke about the possibility of spending down the foundation's capital during the lifetime of the three initial founding members; he also considered that AVI CHAI might exist in perpetuity. Prof. Fleishman sums up his assessment of why some benefactors wish to set a sunset provision. He concludes his assessment by saying, "It is that the lack of confidence in good stewardship of their successor philanthropic administrators [and I would add trustees] is their dominant motivation." In AVI CHAI's case, I would like to think we were given the freedoms we enjoy, and which we exercise, because Mr. Bernstein had just the opposite feelings, and I would further suggest that we have been faithful to his vision in pursuing the mission of the Foundation and its clearly articulated goals. His confidence in the Trustees and staff of AVI CHAI has enabled us to decide that, over the next thirteen years, we can spend at a considerably heightened level over a perpetual foundation in order to have the highest and best chance of succeeding in furthering the goals that animate his and our work.

A handwritten signature in black ink, appearing to read "Arthur W. Fried". The signature is fluid and cursive, with a prominent initial "A" and "F".

Arthur W. Fried, Chairman



# PROJECTS IN NORTH AMERICA

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*Yossi Prager, Executive Director—North America*

The decision two years ago to wind up AVI CHAI's operations in 2020 led to a process in which Trustees and staff together considered our overall direction in North America. This re-examination, described below, led to a number of decisions that currently guide our activities:

In North America, AVI CHAI seeks to ensure the continuity of the Jewish people by:

- fostering high levels of Jewish literacy,
- deepening religious purposefulness (by which we mean promoting a distinctive Jewish message that aims to bring about religious transformation),
- promoting Jewish peoplehood and Israel.

Internally, we have captured these goals with the acronym **LRP** for **L**iteracy, **R**eligious Purposefulness and **P**eoplehood/Israel. We believe that Jewish commitment — AVI CHAI's key mission in North America — depends on these elements, because Judaism derives from a core set of texts and lives in ongoing dialogue with those texts (literacy); because Judaism is lived and experienced in daily practice and interactions with family, neighbors and strangers guided by those texts (religious purposefulness); and because in the 21st century Jews throughout the world should feel connected to other Jews and to the modern State of Israel.

We are in the midst of articulating the goals and definitions for LRP and seeking additional ways to promote them within our target audiences.

AVI CHAI's key strategies are:

- developing programs,
- strengthening key institutions, and
- inspiring partners and successors.

We have decided that as “value investors,” we will make our programmatic contributions in day schools and summer camps — to the content of their Jewish learning, the nature of their Jewish experiences, and the competence, character and outlook of the Jewish adults who guide their Jewish journeys. To date, the bulk of our funding has been programmatic. Some of these programs have achieved great traction, and others seem poised to do the same. We continue to seek new programmatic ideas.

Going forward, we recognize that our success also requires that key institutions be viable and sustainable, and hence we are working and developing new ways to ensure their strength. Finally, we appreciate that the long-term impact of our work depends on our persuading Jewish educators, thought leaders and philanthropists to collaborate with us along the way and to champion our mission after we shut our doors.

In our thinking, “successors” refers also to the leaders of the day schools and camps to which we devote our programmatic efforts. Specifically, we plan to devote more energy to the recruitment, development and professional growth of school leaders who embody AVI CHAI's values and priorities.

In 2006 we developed three new projects that reflect our ongoing commitment to LRP as well as an initiative that aims to inspire partners and successors by influencing the public discussion.

### **Experiments in Educational Technology**

AVI CHAI is looking for new and innovative ways to apply technology to enhancing the teaching of Judaic studies in day schools. To that end, the foundation is providing seed funding for a diverse range of projects with the ultimate goal of learning about and identifying promising educational technology initiatives for Jewish education.

As a first initiative in this area, the foundation allocated funding to support technological solutions to pedagogic challenges. Competitive grants of \$2,000 to \$10,000 were available for educators who identified and developed innovative approaches to using technology in their teaching. 17 grants were awarded from a pool of close to 200 applicants. The highly varied projects include original curricula using SMARTboards, webcasts linking American classes with Israeli students, Jewish history resource blogs, and instructional Tefilla podcasts. The teachers selected for funding have agreed to post their progress on a public blog, <http://edtechexp.blogspot.com/>.

### **Grants to Encourage Continuation from Jewish Middle School to High School**

This pilot project aims to increase the enrollment of students from Jewish middle schools to Jewish high schools by providing direct grants to eligible high schools for Jewishly purposeful activities designed for students in grades six through eight. 10 schools are participating during 2006/07. Our hope is that an early introduction to the Jewish joy of the high school will induce more students to apply to these schools.

### **Remote Teacher Via Video Conferencing**

AVI CHAI approached the Lookstein Center at Bar-Ilan University to pilot a program of video conferencing to provide remote teachers for smaller Jewish communities in North America that have trouble recruiting effective local Jewish studies teachers. Each Jerusalem-based teacher teaches one classroom at one time; an adult responsible for classroom management manages the class locally. After attracting three schools in 2005/06, eight schools are participating in 2006/07. In order to insure the best possible test for this interesting pedagogical experiment, AVI CHAI has agreed, where necessary, to port participating schools with high-quality video conferencing systems. As the technological issues are resolved, we hope that distance learning can become an important tool for providing a high quality Jewish education in communities that do not have all of the necessary teachers locally.

### **Thought Leadership**

While the nature of our focused philanthropy precludes grant making in areas beyond day schools and camping, AVI CHAI may be able to contribute more broadly through research and policy reports. At many turns in our planning over the past ten years, we found ourselves needing more refined information about the Jewish world than was currently available. Once we developed the needed information, we shared it with the broader Jewish community. We now plan to undertake research and policy thinking outside of our core funding areas, consistent with the full breadth of our mission statement, which calls on AVI CHAI to encourage Jews toward greater commitment to a Jewish way of life and to encourage mutual understanding among Jews of different religious backgrounds and commitments to Jewish observance. By making data available and offering analysis and recommendations, we hope to have some influence on the public discussion.

To our great enthusiasm, Dr. Jack Wertheimer of the Jewish Theological Seminary, has agreed to direct these research and policy efforts. AVI CHAI recently published Dr. Wertheimer's "Recent Trends in Supplementary School Education," which sets out the additional supplementary school research and policy projects now underway. Other projects on our agenda

include Hebrew in America, Jewish peoplehood and "Linking the Silos," a term used to connote ways in which individual communities can create linkages between various forms of formal and informal Jewish education, potentially creating an educational package greater than the sum of its parts.



# PROJECTS IN ISRAEL

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*Eli Silver, Executive Director—Israel*

Since AVI CHAI began to operate in Israel twenty years ago, the Foundation has pursued its mission primarily via study programs in the school system and informal educational frameworks. In recent years, however, the Foundation increasingly has explored additional avenues to promote AVI CHAI goals—mass communication platforms such as television and the Internet, and opportunities for Jewish expression that extend beyond text study, to realms such as Jewish music. In expanding our circle of initiatives, we have been guided by the conviction that enhancing the opportunities for Jewish experience will contribute more effectively to the Foundation’s vision of a society engaged in a wide-ranging and dynamic dialogue with Jewish tradition.

Perhaps not coincidentally, the three new projects from 2006 outlined below reflect this trend to diversify the opportunities for enriching encounters with Jewish culture.

## **BEIT AVI CHAI**

AVI CHAI’s founder, Zalman C. Bernstein, of blessed memory, long held the dream of establishing a vibrant center of Jewish life and culture that would embody AVI CHAI’s mission and values. Indeed, a

restricted grant in 1997 clearly stipulated his desire that a world class home for AVI CHAI be constructed in Jerusalem, one that would attract the general Israeli Jewish public with innovative Jewish programming.

Eight years after his passing, Zalman’s dream has come to fruition with the opening of BEIT AVI CHAI (BAC) in the heart of Jerusalem. Although it houses the Foundation’s Israel offices on its upper floor, the *raison d’être* of the new building, with its impressive auditorium, seminar rooms, classrooms, and state-of-the-art technology, is to offer a full schedule of stimulating programs that explores the connections between Judaism and Israeli identity, attracts audiences from the broad spectrum of Israeli Jewish society, and reflects a wide range of worldviews and outlooks.

The core of BEIT AVI CHAI’s programming, developed and coordinated by its own staff, will feature symposia, lectures, workshops, performances, and cultural events that explore Israeli Jewish life from intriguing angles. BAC programs will tackle numerous fields of interest, including classical and contemporary Jewish thought, arts and culture, and Israeli and Jewish social affairs. The wide range of subjects explored will be animated by the contributions of guest philosophers, social scientists, writers, journalists, artists, musicians, and more. Audiences thus will be afforded an opportunity to listen, learn, exchange opinions, argue, and grapple with issues that draw from the heritage and creativity of the Jewish world.

BEIT AVI CHAI’s facilities include space to host art exhibitions, which will feature renowned, as well as young, artists from Israel and abroad. In addition, a reading room will be open to visitors, with a basic library of Jewish philosophy, literature, history, and law. Plans also exist to develop an extensive collection of books and albums featuring photographs of *Eretz Yisrael* and the Jewish people from the early days of photography, including special, rare albums not found in other libraries.

BEIT AVI CHAI's programming will be supported by an active website, the core of which will provide information on events, an opportunity to order tickets online (soon to be available), and the possibility of live broadcasting of selected programs. In addition to these basic services, the website is slated to provide content that will support, market, and enhance BAC programs. For example, the site eventually will feature photographs and films of the Jewish people and *Eretz Yisrael*, and a video-on-demand (VOD) library of filmed events from BEIT AVI CHAI's schedule of activities.

In addition to the above programs, developed and sponsored by BEIT AVI CHAI, the building will be open for use by other organizations—grantees and others—that share AVI CHAI's vision and mission.

As of this writing, the doors of BEIT AVI CHAI have just opened. No doubt, we will learn much during 2007, BAC's first year of operations. Certainly, the challenges are many—developing programs on a weekly basis that are consistently stimulating and relevant, regularly attracting significant and diverse populations, and fostering a cultural discourse that extends beyond the building walls. In another year, we look forward to being wiser about this grand experiment, able to reflect on the prospects and challenges of realizing Zalman Bernstein's vision of an AVI CHAI center of Jewish culture in Jerusalem.

### **Performing Artists Study Group**

Over the past three years, AVI CHAI has supported efforts to promote Jewish cultural activity on university campuses, with a special emphasis on Jewish song and *piyyut* (liturgical poems). These efforts, spearheaded by Beit Hillel, featured seminars and concerts that brought together singers of *piyyut*, intellectuals, and popular Israeli singers. The concerts attracted enthusiastic crowds of students, who were treated to fascinating collaborations between *paytanim* and Israeli vocalists. As a consequence of this initiative, strong connections formed between many of the *paytanim* and singers, and many of the singers expressed interest in further Jewish

study. Initial explorations by Beit Hillel to create a program of study for the singers, including a weekend pilot, evoked considerable interest.

As a result, Beit Hillel developed a 60-hour year-long course, funded by AVI CHAI, which commenced in January 2007 for fourteen leading Israeli singers and songwriters. The course, which also will include an extended Shabbat experience (to which the artists' families will be invited as well), is designed to survey, in systematic fashion, the key Jewish cultural works of the last two millennia. Outstanding academics and teachers will provide a historical survey of each major period in Jewish history, introduce the major creative works produced during each period, and analyze the diverse cultural influences that shaped Jewish creativity. Special emphasis will be placed on the liturgical and musical achievements of each historical period. The course will include lectures, *chavrutot* study, and opportunities for small groups to pursue subjects of special interest. Beit Hillel also envisions providing the participants with opportunities to explore and collaborate on musical pieces, inspired by *piyyut* texts they study.

AVI CHAI's support for this initiative is motivated by the promise of encouraging Jewish content and themes, especially *piyyutim*, in the work of key Israeli musicians. The attendees represent important figures in the contemporary music scene, with significant fan followings. Thus, the course provides a platform for encouraging the integration of Jewish subject matter and themes in Israel's popular music market, and a means, if successful, to support trends that AVI CHAI seeks to promote in other arenas of Israeli Jewish life.

### ***Sefer Ha'aggadah***

The Foundation's publication in 2000 of the AVI CHAI Siddur, intended to make available to the Israeli public one of Judaism's central cultural treasures, pointed us in a direction that has begun to gather momentum in recent years—providing Israeli Jews with ready access to significant texts of Jewish culture.

The AVI CHAI Siddur proved surprisingly popular, selling over 20,000 copies. In the wake of this popularity, the Foundation engaged its editor, Professor Avigdor Shinan, to develop a contemporary commentary of another classic—*Ethics of the Fathers* (*Pirkei Avot*), which comprises a collection of popular rabbinic aphorisms. Now, as *Pirkei Avot* nears completion, the Foundation has agreed to partner with the publishing house of Kinneret, Zmora, and Dvir to produce an updated version of yet another classic work, *Sefer Ha'aggadah*.

*Sefer Ha'aggadah* represents an anthology of almost 8,000 midrashic and aggadic passages from rabbinic literature, carefully selected by the poet Chaim Nachman Bialik and author Yehoshua Chana Ravnitzki. The anthology organizes these selections according to a range of topics, such as the history of the world, stories about the Sages, *Eretz Yisrael*, the Hebrew language, redemption, and so on. The anthology first appeared in 1908–1910, followed by a revised edition (commonly used today) in 1930, and a third edition, after Bialik's death, in 1948.

Thanks to Bialik and Ravnitzki's sagacious selection of texts, their graceful adaptations, and the accompanying explanations and vocalization, *Sefer Ha'aggadah* earned a coveted status as one of the basic books found in Israeli Jewish homes, familiarizing generations with the world of aggadic literature. It remains the most important work for teaching rabbinic literature in Israeli schools.

Despite the above accolades, almost a century has passed since the book first appeared, and sixty years since the most recent edition. What was appropriate for previous generations is less so today, especially regarding *Sefer Ha'aggadah's* explanatory notes, which were suited

to the level of Hebrew and Judaic familiarity of the average reader before the State of Israel's establishment. Today, knowledge of Hebrew has increased immeasurably, whereas knowledge of Jewish tradition has decreased. Moreover, Bialik and Ravnitzki focused on the Babylonian Talmud, drawing from the scholarly tradition of Europe at the time, but now—in the State of Israel and the Land of Israel—it is more than fitting to add passages from the Jerusalem Talmud and the aggadic traditions produced in *Eretz Yisrael*.

Given the above, the publishers of *Sefer Ha'aggadah* turned to AVI CHAI to assist in the preparation of a modern edition of *Sefer Ha'aggadah*. The updated version will feature a new introduction, enhanced indices, and perhaps additional rabbinic texts discovered in the past sixty years. In addition, it will provide a completely new set of explanatory notes, intended for contemporary Israeli readers, that clarify difficult words, elucidate the original context of the aggadic passages, update the texts in light of scholarly discoveries of the last century, and correct numerous mistakes in the references.

This project, expected to take up to five years, also envisions making the book's content available online for public study and reference.

The New *Sefer Ha'aggadah* will join the AVI CHAI Siddur and *Pirkei Avot* to form the foundations of a developing library funded by AVI CHAI, hard copy and online, that provides the general Israeli public with ready access to significant texts of Jewish culture.

During 2007, the Foundation hopes to define additional classical works that will be developed in the coming decade.



## PROJECTS IN THE FSU

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*David Rozenson, Director—FSU*

Since 2001, when AVI CHAI first began exploring philanthropic opportunities in the former Soviet Union (FSU), the Foundation's efforts have been twofold. First, by supporting projects like Jewish day schools, summer camping, organized Jewish youth activity, and programs of academic Jewish study, the Foundation has made an attempt to "widen and strengthen the core" of those already involved in Jewish life and study, providing them — and the educators and youth counselors heading these activities — with additional Jewish study and opportunity. Second, particularly in the last four years, AVI CHAI's portfolio has expanded to reach out to the widest and most diverse Jewish population.

These efforts, to reach out to those whom AVI CHAI Trustee Avital Darmon calls "the students of physics" — Jews who rarely, if ever, participate in any Jewish activity and for whom the term "hidden Jews" is perhaps most applicable, has become a central AVI CHAI focus in the FSU. The challenge is not an easy one and we are just in the beginning stages of our efforts.

### **Booknik.ru — Russian-Language Website on Jewish/Israeli Literature and Culture**

In September 2005, AVI CHAI commissioned Sergey Kuznetsov, a pioneer of Runet (an acronym for the Russian internet) and owner of a leading Russian company for community building and creation of

online content, to explore the possibility of launching a Russian-language site which would be dedicated to Jewish and Israeli literature and culture and which would appeal to a wide and diverse Russian-speaking Jewish audience. Following months of work, which included the development of an advisory committee, writers, editors and journalists, Booknik.ru, the name chosen for the newly created site, was launched in early July 2006.

The site currently includes sections on Jewish and Israeli Literature, book reviews, interviews with Jewish writers, literary essays, a section called "This Week in Jewish History," a forum for discussions, essays and discussions on Jewish religion and thought, a culinary section with Jewish recipes, a column commenting on the weekly Torah portion, a section devoted to Jewish life in Russia, and, most recently, an interactive section in which readers can register and then submit their own book reviews, select materials of interest, and email other Booknik readers. The main section of the site includes short quotes on Jewish themes and photographic images of Israel and Jewish sites of interest. Over seven months (from July 2006 to January 2007) these sections were renewed daily and visitor traffic has grown from 6,716 visits in the initial month of activity to 30,000 monthly visitors, with 70,000 pages viewed and a core group of 6,000 readers in the month leading up to January 2007. A special section for Jewish children and families is in the works and a large media campaign for the site will be launched in April 2007. Funding for the site is being equally shared between AVI CHAI and Mr. Stanley Chais of the Chais Family Foundation.

### **JDC Youth Training Program and Educational Enhancement for Family Camps**

In the summer of 2006, a combined total of 1,200 families took part in JDC family retreats in Moscow, Volga, Minsk, and Dniepropetrovsk. Leading up to the summer, 110 youth counselors took part in an extensive

series of training seminars held in each region, which sought to strengthen participants' Jewish knowledge, pedagogical skills, and abilities of leading sessions in which both children and families participate. This past summer, a greater emphasis was made on tailoring the educational program to the specific needs of the individual regions, which included a Russian-speaking Jewish educator who worked alongside the local educational staff in each city in developing the camp program and leading the series of training seminars.

### **Netzer Olami Training and Enrichment Seminars**

In March 2006, Netzer Olami, the youth movement of the World Union for Progressive Judaism, began implementing a series of monthly seminars (excluding July and August when the camps were held) in four of its activity regions: the Moscow area, Siberia, Ukraine, and Belarus. In the Baltic States, an area in which Netzer's activity is in earlier stages of development, a total of five seminars were held. Each of the seminars was designed with an eye towards strengthening Jewish identity, conveying knowledge about Jewish history, tradition, literature, and the Hebrew language, familiarizing counselors with the Jewish bookshelf, and encouraging observance of Jewish tradition. The seminars, which ran for four days in retreat centers outside of the cities, incorporated Shabbat and featured lectures, discussions, and role-playing around the following themes: basic concepts in Judaism, Jewish history and current events, leadership development and text study. In total, 45 seminars attended by 160 youth counselors have been held thus far, 130 of whom led 12 Netzer camps with 1,071 campers over the summer months.

### **Or Avner Program for Youth Leadership in the FSU**

Since October 2004, AVI CHAI has supported the development of a theme-based educational program and a structured system for staff training which has been piloted in a select number of Or Avner overnight camps in the FSU. In the summer of 2006, a total of 637 children and 85 counselors took part in the pilot program in four cities – Moscow, Nizhny Novgorod,

Rostov, and Kharkov. Out of the 637 children, a total of 318 children were not from Jewish schools with the summer camp experience serving as their strongest connection to Jewish activity throughout the year; at the conclusion of the 2006 camp season, 31 children enrolled in local Jewish day schools as a direct result of their positive camp experience. In the context of this program, Or Avner's most noteworthy decision was to provide local youth counselors with leadership opportunities; in the past two years, the number of local counselors in the program has increased from 37 in 2005 to 65 in 2006.

### **Publication of a New Book Series in Russian on Jewish Religion, History and Thought**

The translation of *On Being A Jew* by James Kugel, the first book in the new series, is currently underway with a planned publication date of June 2007. Work on the next two books – Ruth R. Wisse's *Peretz and the Making of Modern Day Jewish Culture* and Benjamin Harshav's *Language in Time of Revolution* will begin in early March with expected publication dates of September and November 2007, respectively. In addition to NLO Publishers distribution system, a wide marketing campaign for the series will be launched, with the books to be made available via book vendors, on-line distributors, literary sites, university and city libraries, and for sale directly to large bookstores in the FSU, Israel, Europe, and the United States.

### **The Jewish-Israeli Book Festival in Moscow**

In November 2006, AVI CHAI supported a Jewish-Israeli Book Festival which served as the "guest of honor" at Moscow's International Book Fair. The 5-day Fair, held in one of Moscow's large exhibition centers, drew more than 40,000 people and 200 Russian and International publishers. Similar to the audience for Eshkol, the Fair, which specifically targets young intellectuals, university-age students, parent's searching for literature for their children, as well as publishers, authors, and journalists, is known as Russia's "intellectual book fair" of the year.

The core exhibition of the Jewish-Israeli Festival took place in a 40 square meter booth, designed specifically for the program, and was divided into four main sections: a large exhibition space, exhibiting over 500 books on Jewish and Israeli themes; a reading room, where visitors could sit and read selected books; a children's corner, designed with soft furniture and posters which also included an exhibition of children's literature on Jewish themes; and an information and sales desk, where visitors could receive information on books by topic, buy books from Russian publishers on Jewish themes, and receive promotional materials, specially produced for the Festival, highlighting Israeli writers, newly published books, and information on the Festival events.

In addition, a host of ancillary programs around the books took place as part of the Festival program (with programs for the general public and others for specific audiences such as academics and the literary elite) and wider cultural programming, which included musical and theatrical presentations on Jewish and Israeli themes. Seven Israeli guests, including writer Meir Shalev, served as special guests of the Festival, participating in different literary and cultural events

each, from discussions and literary readings to participating in special culinary events, with an Israeli chef from one of Moscow's most popular restaurants preparing foods mentioned in the Bible "in discussion" with the invited guests. In addition to the guests from Israel, a large group of Russian publishers, writers, academics, poets, and literary critics took part in the Festival. Special programs were held for children and families, including a pre-Hanukkah party and a reading of Jewish children's literature, and Israeli musical band "Biluim" performed in front of 450 people as the closing event of the program.



# FINANCIAL HIGHLIGHTS

## Consolidated Statements of Activities

	YEAR ENDED DECEMBER 31	
	2006	2005
<b>REVENUE</b>		
Contributions	\$7,000,000	\$7,000,000
Net realized gain on sale of investments	30,238,272	14,715,448
Net unrealized gain on investments	31,971,739	12,628,408
Interest income	5,406,190	5,024,736
Dividend income	4,435,216	4,525,683
Gain from limited partnerships	1,127,566	1,274,509
Foreign exchange gain (loss)	9,767,029	(276,095)
Other income	5,303	1,238
<b>TOTAL REVENUE</b>	<b>\$89,951,315</b>	<b>\$44,893,927</b>
<b>EXPENSES</b>		
Program grants, projects & related expenses	\$31,971,518	\$33,315,104
Administrative expenses		
Salaries, payroll taxes and employee benefits	3,503,618	3,177,128
U.S. federal & state taxes	917,186	371,014
Rent	309,711	202,871
Professional fees	308,319	309,806
Travel & lodging	296,598	246,291
Depreciation	188,413	133,158
Insurance	90,054	71,458
Telephone	84,112	86,958
Annual report	73,434	9,853
Consultants & temporary staff	30,489	117,493
Postage	30,226	47,531
Other	235,995	180,792
<b>TOTAL EXPENSES</b>	<b>\$38,039,673</b>	<b>\$38,269,457</b>
<b>INCREASE IN CAPITAL</b>	<b>\$51,911,642</b>	<b>\$6,624,470</b>
<b>CAPITAL AT BEGINNING OF YEAR</b>	<b>\$639,079,058</b>	<b>\$632,454,588</b>
<b>CAPITAL AT END OF YEAR</b>	<b>\$690,990,700</b>	<b>\$639,079,058</b>

# FINANCIAL HIGHLIGHTS

## Consolidated Statements of Financial Position

	DECEMBER 31	
	2006	2005
<b>ASSETS</b>		
Cash and cash equivalents	\$227,945,647	\$179,642,915
Investments, at market value		
Bonds and notes (cost, 2006-\$48,719,804; 2005-\$90,144,669)	51,964,413	94,662,116
Global equities and mutual funds (cost, 2006-\$99,507,941; 2005-\$112,690,983)	131,839,599	142,613,735
Limited partnerships and hedge funds (cost, 2006-\$135,145,962; 2005-\$130,059,316)	250,949,110	205,024,657
Property and equipment, net (including Beit AVI CHAI under construction)	36,189,309	25,253,591
Other assets	2,233,228	1,899,783
<b>TOTAL ASSETS</b>	<b>\$701,121,306</b>	<b>\$649,096,797</b>
<b>LIABILITIES AND NET ASSETS</b>		
Investment purchases not settled	\$ 855,606	\$2,344,892
Other payables	9,275,000	7,672,847
Capital	690,990,700	639,079,058
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>\$701,121,306</b>	<b>\$649,096,797</b>

# FINANCIAL HIGHLIGHTS

## *AVI CHAI Schedule of 2006 Grant Activity—North America*

	GRANTS APPROVED @12/31/05	ADDITIONAL APPROVALS IN 2006*	PAYMENTS MADE IN 2006	BALANCE @12/31/06
<b>FOSTERING HIGHER LEVELS OF JEWISH LITERACY</b>				
<b>By providing content</b>				
AVI CHAI Bookshelf for High Schools	\$708,000	\$668,000	\$626,000	\$750,000
Chinuch.org	30,000	550,000	220,000	360,000
Developing Jewish Studies Standards	671,000		479,000	192,000
Experiments in Educational Technology		300,000		300,000
NETA	661,000	5,499,000	1,600,000	4,560,000
Remote Teacher Via Video Conferencing		140,000	40,000	100,000
Tal AM	7,012,000		2,836,000	4,176,000
<b>By preparing and supporting teachers</b>				
Enhancing Immigrant Schools in New York City	797,000	670,000	847,000	620,000
Home Subsidies for Jewish Studies Teachers		2,600,000		2,600,000
Hebrew Union College – MA in Jewish Education	523,000		44,000	479,000
Ivriyon	90,000	89,000	88,000	91,000
Mentoring for Novice Teachers	325,000	163,000	238,000	250,000
Pardes Educators Program	2,750,000		1,050,000	1,700,000
Talmud Program for Women – Yeshiva University	1,634,000	(131,000)	379,000	1,124,000
University of Pennsylvania – MS Ed Program	600,000			600,000
<b>By enriching and developing leadership</b>				
Principals Training:				
Harvard University	168,000	429,000	147,000	450,000
Jewish Theological Seminary	703,000		100,000	603,000
Lookstein Center at Bar-Ilan University	257,000	794,000	307,000	744,000

# FINANCIAL HIGHLIGHTS

AVI CHAI Schedule of 2006 Grant Activity—North America (continued)

	GRANTS APPROVED @12/31/05	ADDITIONAL APPROVALS IN 2006*	PAYMENTS MADE IN 2006	BALANCE @12/31/06
<b>DEEPENING RELIGIOUS PURPOSEFULNESS</b>				
Alot Program	\$1,363,000	\$(306,000)	\$216,000	\$841,000
BabagaNewz	4,024,000	1,000,000	1,429,000	3,595,000
Cornerstone Fellows	1,630,000		603,000	1,027,000
Lekhu Lakhem	169,000	530,000	100,000	599,000
Melton Mini-School for Pre-school Parents	797,000		177,000	620,000
Shabbat Enhancement at Jewish High Schools	300,000	1,533,000	369,000	1,464,000
Starter Jewish Libraries for High School Students	124,000	291,000	148,000	267,000
SuLaM – RAVSAK Head of School Judaic Enrichment Program	274,000	1,087,000	185,000	1,176,000
Tze Ul'mad	45,000			45,000
<b>PROMOTING JEWISH PEOPLEHOOD AND ISRAEL</b>				
birthright israel	4,334,000		1,000,000	3,334,000
David Project High School Advocacy Curriculum	100,000	310,000	170,000	240,000
Israel Education and Advocacy Books	263,000		49,000	214,000
Israel HighWay	130,000	125,000	112,000	143,000
Israel Studies for Day School Teachers	466,000	254,000	249,000	471,000
Jewish Agency for Israel – Summer Camping	1,173,000		379,000	794,000
MASA	500,000		370,000	130,000
Student Israel Advocacy Initiatives on Campus	217,000	117,000	50,000	284,000
Write On For Israel:				
Chicago Jewish News & CFJE	229,000	400,000	218,000	411,000
The New York Jewish Week	142,000	452,000	199,000	395,000
<b>STRENGTHENING INSTITUTIONS</b>				
Building Loan Program – Camps**	25,000,000		1,500,000	23,500,000
Building Loan Program – Camps Related Costs		9,500	9,500	
Building Loan Program – Day Schools**	15,987,000		(5,217,500)	21,204,500
Building Loan Program – Day Schools Related Costs		450,500	450,500	
Grants To Encourage Continuation From Jewish Middle School to High School		450,000	86,000	364,000
<b>INSPIRING PARTNERS AND SUCCESSORS</b>				
MATCH	1,191,000	1,400,000	1,127,000	1,464,000
Thought Leadership	1,834,000		67,000	1,767,000

# FINANCIAL HIGHLIGHTS

*AVI CHAI Schedule of 2006 Grant Activity—North America (continued)*

	GRANTS APPROVED @12/31/05	ADDITIONAL APPROVALS IN 2006*	PAYMENTS MADE IN 2006	BALANCE @12/31/06
<b>OTHER PROJECTS</b>				
AVI CHAI Bookshelf	\$65,000	\$40,000	\$105,000	
AVI CHAI Fellowship	191,000	(45,000)	146,000	
Hurricane Katrina Aid	335,000	(203,000)	132,000	
JBooks.com		228,000	75,000	153,000
Jewish Study Groups for Media Professionals	93,000	(80,000)	13,000	
JSkyway	150,000		150,000	
Marketing AVI CHAI's Message	278,000		146,000	132,000
Miscellaneous Grants and Related Expenses	430,000	510,000	819,000	121,000
Netivot Program – Harvard University	140,000		100,000	40,000
Researching Jewish Life on Campus	83,000		83,000	
South Florida Day School Scholarships	484,000		196,000	288,000
<b>GRANTS TOTAL</b>	<b>\$79,470,000</b>	<b>\$20,324,000</b>	<b>\$15,011,500</b>	<b>\$84,782,500</b>

\* Net of grant cancellations

\*\* Grant payments are net of loans repaid

# FINANCIAL HIGHLIGHTS

## AVI CHAI Schedule of 2006 Grant Activity—Israel

	GRANTS APPROVED @12/31/05	ADDITIONAL APPROVALS IN 2006*	PAYMENTS MADE IN 2006	BALANCE @12/31/06
<b>ENCOURAGING MUTUAL UNDERSTANDING</b>				
AVI CHAI Prize	\$92,000	(\$92,000)		
Eretz Acheret	320,000	560,000	380,000	500,000
Haredi Center for Technological Studies	262,000	(150,000)	112,000	
Haredi College of Jerusalem	135,000	180,000	180,000	135,000
Kehillot Sharot	147,000	325,000	332,000	140,000
Keshet School	310,000	380,000	435,000	255,000
Melitz Center for Jewish-Zionist Education	202,000	130,000	118,000	214,000
Olamot: Israeli Jewish Identity in Upper Nazareth	170,000	187,000	242,000	115,000
Tzav Pius	2,823,000	1,346,000	1,456,000	2,713,000
Yesodot	300,000	1,800,000	465,000	1,635,000
<b>ENCOURAGING JEWISH STUDY</b>				
<b>Informal Jewish Study</b>				
Alma Hebrew College	240,000	400,000	375,000	265,000
AVI CHAI Siddur	122,000		22,000	100,000
BaMidbar	160,000	160,000	220,000	100,000
Elul	400,000	339,000	352,000	387,000
ITIM: Jewish Life Center for FSU Olim	49,000	168,000	166,000	51,000
Jewish Culture Festivals		100,000	62,000	38,000
Journey to Jewish Heritage	232,000	292,000	240,000	284,000
Melton Maftechoth	66,000	99,000	76,000	89,000
Pirkei Avot	132,000		3,000	129,000
Sefer Ha'aggadah		145,000		145,000
Speaking Poetry	139,000	157,000	148,000	148,000
Yi'ud V'yichud:				
IDF Center for Jewish-Zionist Identity	225,000	500,000	675,000	50,000
<b>State Schools</b>				
Hartman Jewish Educational Empowerment	500,000		200,000	300,000
Hebrew Culture in Tel Aviv	613,000		25,000	588,000
Ma'arag	403,000	241,000	233,000	411,000
Mikranet	318,000	185,000	254,000	249,000
Mivchar	18,000	18,000	36,000	
Morasha	442,000	560,000	646,000	356,000
Parashat HaShavuah	57,000	78,000	30,000	105,000
Revivim	3,054,000	840,000	855,000	3,039,000
Yad Ben-Zvi Bible Curriculum	24,000	50,000	49,000	25,000
YAHALOM	319,000	256,000	345,000	230,000

# FINANCIAL HIGHLIGHTS

## AVI CHAI Schedule of 2006 Grant Activity—Israel (continued)

	GRANTS APPROVED @12/31/05	ADDITIONAL APPROVALS IN 2006*	PAYMENTS MADE IN 2006	BALANCE @12/31/06
<b>Mass Media: Television, Internet, and Radio</b>				
AVI CHAI Lexicon of Jewish Culture	\$430,000		\$69,000	\$361,000
AVI CHAI on Television	1,283,000	4,400,000	391,000	5,292,000
Jewish Encyclopedia in Russian	302,000		110,000	192,000
Piyyut Website	775,000		255,000	520,000
Radio Reka	35,000	30,000	35,000	30,000
<b>Other</b>				
Panim	10,000	219,000	80,000	149,000
<b>ENCOURAGING A NEW JEWISH LEADERSHIP</b>				
Beit Morasha of Jerusalem	300,000	750,000	750,000	300,000
Kolot	460,000	400,000	420,000	440,000
MaTaN Talmudic Institute for Women	62,000		62,000	
MiMizrach Shemesh	577,000	497,000	470,000	604,000
Pre-army Mechinot	560,000	646,000	556,000	650,000
Tehuda	1,380,000		442,000	938,000
Tzohar	432,000	618,000	506,000	544,000
<b>RESEARCH AND STUDY</b>				
Bar-Ilan University – Research on Judaism and Society	149,000		30,000	119,000
Sabbaticals	254,000	338,000	78,000	514,000
Small-Grant Initiatives for Olim	78,000			78,000
<b>OTHER</b>				
Beit AVI CHAI		4,524,000	554,000	3,970,000
MASA	500,000		370,000	130,000
Miscellaneous Grants and Related Expenses	109,000	741,000	615,000	235,000
Website Support for AVI CHAI Projects	77,000		12,000	65,000
<b>GRANTS TOTAL</b>	<b>\$20,047,000</b>	<b>\$22,417,000</b>	<b>\$14,537,000</b>	<b>\$27,927,000</b>

\* Net of grant cancellations

# FINANCIAL HIGHLIGHTS

*AVI CHAI Schedule of 2006 Grant Activity—FSU*

	GRANTS APPROVED @12/31/05	ADDITIONAL APPROVALS IN 2006*	PAYMENTS MADE IN 2006	BALANCE @12/31/06
<b>PROGRAMS FOR JEWISH DAY SCHOOLS</b>				
Improving General Studies Programs	\$532,000	(\$182,000)	\$150,000	\$200,000
Judaic Enhancement in Jewish Schools	1,274,000	(247,000)	289,000	738,000
NETA	38,000	444,000		482,000
Promoting Yom Ha'atzma'ut	50,000	129,000	58,000	121,000
<b>ENHANCING THE FIELD OF ACADEMIC JEWISH STUDIES</b>				
Sefer	35,000	122,000	120,000	37,000
Tzietz	770,000		48,000	722,000
<b>SUMMER CAMPING</b>				
JDC Youth Training Program and Educational Enhancement for Family Camps	577,000	40,000	450,000	167,000
Jewish Agency for Israel	554,000	(61,000)	367,000	126,000
Netzer Olami Training and Enrichment Seminars		100,000	50,000	50,000
Or Avner – Pilot Program for Youth Counselor Training and Educational Enhancement	142,000	766,000	343,000	565,000
<b>ENCOURAGING JEWISH STUDY AND INVOLVEMENT FOR UNAFFILIATED JEWS</b>				
Booknik.ru - Website on Jewish and Israeli Themes in Russian		241,000	73,000	168,000
Eshkol	156,000	520,000	165,000	511,000
Jewish Children's Books in Russian	83,000		18,000	65,000
Jewish-Israeli Book Festival		157,000	157,000	
Publication of Books on Jewish and Israeli Themes	115,000	94,000	114,000	95,000
Publication of a New Book Series on Jewish Religion, History and Thought		200,000		200,000
<b>OTHER</b>				
Related Expenses		21,000	21,000	
<b>GRANTS TOTAL</b>	<b>\$4,326,000</b>	<b>\$2,344,000</b>	<b>\$2,423,000</b>	<b>\$4,247,000</b>

\* Net of grant cancellations

# PROJECT LISTINGS

PROJECT NAME	TRUSTEE	STAFF
Alma Hebrew College	Meir Buzaglo	Miriam K. Warshaviak, Karen Weiss
Alot Program - Camps Sternberg/Mogen Avraham	Lief D. Rosenblatt	Yossi Prager, Marvin Schick
AVI CHAI Bookshelf for High Schools	Lauren K. Merkin	Nina S. Butler, Michael Trapunsky
AVI CHAI Lexicon of Jewish Culture	Mem Bernstein	Eli Kannai, Avigdor Shinan
AVI CHAI on Television	Mem Bernstein	Dani Danieli, Suri Drucker
AVI CHAI Siddur	Mem Bernstein	Eli Kannai, Eli Silver
BabagaNewz	Mem Bernstein	Rachel Mohl Abrahams, Joel Einleger
BaMidbar	Meir Buzaglo	Aliza Corb
Beit AVI CHAI	Mem Bernstein, Arthur W. Fried	Dani Danieli
Beit Morasha of Jerusalem	Arthur W. Fried	Eli Silver
birthright israel	Lauren K. Merkin	Leah Nadich Meir
Booknik.ru - Website on Jewish and Israeli Themes in Russian	George Rohr	David Rozenson
Building Loan Program - Camps	Lief D. Rosenblatt	Joel Einleger
Building Loan Program - Day Schools	Alan R. Feld	Yossi Prager, Marvin Schick
Chinuch.org	George Rohr	Nina S. Butler, Eli Kannai
Cornerstone Fellows	Lief D. Rosenblatt	Joel Einleger
David Project High School Advocacy Curriculum	Alan R. Feld	Yossi Prager
Developing Jewish Studies Standards	Arthur W. Fried	Leah Nadich Meir
Elul	Arthur W. Fried	Karen Weiss
Enhancing Immigrant Schools in New York City	Alan R. Feld, Lauren K. Merkin, George Rohr	Rachel Mohl Abrahams
Eretz Acheret	Avital Darmon	Aliza Corb
Eshkol - Programs on Jewish/Israeli Literature and Culture in the Most Popular Intellectual Clubs in Moscow	George Rohr	David Rozenson
Experiments in Educational Technology	Arthur W. Fried	Nina S. Butler, Eli Kannai
Grants to Encourage Continuation from Jewish Middle School to High School	Mem Bernstein, Lauren K. Merkin	Galli Aizenman
Haredi Center for Technological Studies	Arthur W. Fried	Eli Silver
Haredi College of Jerusalem	Meir Buzaglo	Miriam K. Warshaviak
Hartman Jewish Educational Empowerment	Arthur W. Fried	Aliza Corb
Hebrew Culture in Tel Aviv	David E. Tadmor	Aliza Corb
Hebrew Union College - MA in Jewish Education	Lief D. Rosenblatt	Joel Einleger
Improving the General Studies Programs in Jewish Schools in the FSU	George Rohr	David Rozenson
Israel Education and Advocacy Books	Lauren K. Merkin	Michael Trapunsky
Israel HighWay	Mem Bernstein	Leah Nadich Meir
Israel Studies for Day School Teachers	Lief D. Rosenblatt	Galli Aizenman
ITIM: Jewish Life Center for FSU Olim	David E. Tadmor	Miriam K. Warshaviak
Ivriyon	Ruth R. Wisse	Leah Nadich Meir

# PROJECT LISTINGS

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PROJECT NAME	TRUSTEE	STAFF
JDC Youth Training Program and Educational Enhancement for Family Camps	George Rohr	David Rozenson
Jewish Agency for Israel - Summer Camping	Arthur W. Fried, Lief D. Rosenblatt	Joel Einleger
Jewish Culture Festivals	Arthur W. Fried	Dani Danieli
Jewish Encyclopedia in Russian	David E. Tadmor	Eli Kannai, Eli Silver
Journey to Jewish Heritage	Meir Buzaglo	Aliza Corb
Judaic Enhancement in Jewish Schools in the FSU	George Rohr	David Rozenson
Kehillot Sharot	Mem Bernstein	Karen Weiss
Keshet School	Mem Bernstein	Eli Silver
Kolot	Avital Darmon	Karen Weiss
Lekhu Lakhem	Lief D. Rosenblatt	Galli Aizenman
Ma'arag	Avital Darmon	Dani Danieli, Eli Silver
MASA	Mem Bernstein, Arthur W. Fried	Miriam K. Warshaviak
MaTaN Talmudic Institute for Women	Arthur W. Fried	Eli Silver
MATCH	Lauren K. Merkin	Deena K. Fuchs
Melitz Center for Jewish-Zionist Education	Avital Darmon	Eli Silver
Melton Maftechot	Arthur W. Fried	Aliza Corb
Melton Mini-School for Pre-school Parents	Lief D. Rosenblatt	Joel Einleger
Mentoring for Novice Teachers	Lauren K. Merkin	Michael S. Berger
Mikranet	Avital Darmon	Eli Kannai, Eli Silver
MiMizrach Shemesh	Arthur W. Fried	Karen Weiss
Morasha	David E. Tadmor	Eli Silver
NETA	George Rohr, Ruth R. Wisse	Leah Nadich Meir
NETA in the FSU	George Rohr	David Rozenson
Netzer Olami Training and Enrichment Seminars	George Rohr	David Rozenson
Olamot: Israeli Jewish Identity in Upper Nazareth	Avital Darmon	Karen Weiss
Or Avner Pilot Program for Youth Counselor Training and Educational Enhancement	George Rohr	David Rozenson
Panim	David E. Tadmor	Karen Weiss
Parashat HaShavuah	Arthur W. Fried	Dani Danieli
Pardes Educators Program	Arthur W. Fried	Michael S. Berger
Performing Artists Study Group	Meir Buzaglo	Karen Weiss
Pirkei Avot	Mem Bernstein	Avigdor Shinan, Miriam K. Warshaviak
Piyyut Website	Meir Buzaglo	Eli Kannai, Karen Weiss
Pre-army Mechinot	Arthur W. Fried	Eli Silver, Miriam K. Warshaviak
Principals Training-Harvard University	Lauren K. Merkin	Rachel Mohl Abrahams
Principals Training-Jewish Theological Seminary	Lauren K. Merkin	Michael S. Berger
Principals Training-Lookstein Center	Alan R. Feld	Michael S. Berger
Promoting Yom Ha'atzma'ut in Jewish Day Schools in the FSU	George Rohr	David Rozenson

# PROJECT LISTINGS

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PROJECT NAME	TRUSTEE	STAFF
Publication of a New Book Series in Russian on Jewish Religion, History and Thought	George Rohr	David Rozenon
Publication of Books on Jewish and Israeli Themes	George Rohr	David Rozenon
Publication of Jewish Illustrated Children's Books in Russian	George Rohr	David Rozenon
Radio Reka	Avital Darmon	Miriam K. Warshaviak
Remote Teacher Via Video Conferencing	Arthur W. Fried	Nina S. Butler, Eli Kannai
Revivim	Arthur W. Fried	Aliza Corb
Sabbaticals	Avital Darmon	Ilana Brosh, Aliza Corb
SEFER - The Center for University Teaching of Jewish Civilization	George Rohr	David Rozenon
Sefer Ha'aggadah	David E. Tadmor	Avigdor Shinan, Eli Silver
Shabbat Enhancement at Jewish High Schools	Lauren K. Merkin	Galli Aizenman
Speaking Poetry	Meir Buzaglo	Karen Weiss
Starter Jewish Libraries for High School Students	Lauren K. Merkin	Michael Trapunsky
Student Israel Advocacy Initiatives on Campus	George Rohr	Galli Aizenman
SuLaM - RAVSAK Head of School Judaic Enrichment Program	Arthur W. Fried	Michael S. Berger
TaL AM	Lauren K. Merkin	Joel Einleger
Talmud Program for Women - Yeshiva University	Lauren K. Merkin	Rachel Mohl Abrahams
Tehuda	Avital Darmon	Karen Weiss
The Jewish-Israeli Book Festival in Moscow	George Rohr	David Rozenon
Thought Leadership	Mem Bernstein, Ruth R. Wisse	Deena K. Fuchs, Yossi Prager
Tzav Pius	Mem Bernstein, Arthur W. Fried	Eliraz Ner-Gaon, Aliza Gershon, Raaya Levy
Tze Ul'mad	Lief D. Rosenblatt	Joel Einleger
Tzietz: The Department of Jewish Studies at the Moscow State University	George Rohr	David Rozenon
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Website Support for AVI CHAI Projects	Arthur W. Fried	Eli Kannai, Yossi Prager, Eli Silver
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Yad Ben-Zvi Bible Curriculum	Avital Darmon	Miriam K. Warshaviak
YAHALOM	Avital Darmon	Eli Silver
Yesodot	David E. Tadmor	Aliza Corb
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